



October 13, 2017

Mr. Jeff Bezos
Chairman and CEO
Amazon.com Inc.
410 Terry Avenue North
Seattle, Washington 98109

Dear Mr. Bezos:

As Amazon looks for a location for its second headquarters, I write today on behalf of the Pennsylvania Department of Transportation (PennDOT) to assure you that your transportation needs will be met in Pennsylvania.

When it comes to location, Pennsylvania has an advantage in its long-standing and much-deserved moniker as the Keystone State. More importantly, Pennsylvania is a long-standing transportation leader: home to the historical railroad standard—the Pennsylvania, the nation's first turnpike, the nation's largest public-private partnership bridge rebuilding program, and possession of a legacy of bipartisan cooperation that produced a far-reaching transportation funding plan that will support increased business development efforts for decades.

Pennsylvania's strategic location, in the heart of the East Coast, and our comprehensive infrastructure network must be kept top of mind as you make your selection. Nearly half-a-trillion dollars' worth of goods and services move through our state transportation system every year. It's important to us that businesses have confidence that they and their products have the reach they need to be effective.

Pennsylvania's infrastructure is well-connected and well-supported, including a projection of \$61.9 billion investment over the next 12 years for our roads, bridges, transit systems, airports, and railroads. The sustainable, long-term funding solution already in place here will ensure Pennsylvania remains an attractive location for businesses to expand or begin operations, thus adding or retaining jobs for the long term. Thousands of bridges and more than 10,000 roadway miles improved or rebuilt with the new investments also means improving the infrastructure so that workers and employers will not be wasting money sitting in traffic or traveling detours for closed bridges.

Governor Wolf has made it a personal priority to show-off Pennsylvania as a top-tier contender for Amazon's new headquarters. His administration, including those of us at PennDOT, stand ready to make the case that Pennsylvania is Amazon's best choice for this transformative investment.

Sincerely,

A handwritten signature in black ink that reads "Leslie S. Richards". The signature is written in a cursive style with a large, stylized initial "L".

Leslie S. Richards
Pennsylvania Transportation Secretary