

Commonwealth of Pennsylvania Office of the Governor Harrisburg

THE GOVERNOR

FEBRUARY 3, 1998

To my fellow Pennsylvanians:

Pursuant to Article VIII Section 12 of the Constitution of Pennsylvania, and Section 613 of the Administrative Code of 1929 (71 P.S. Section 233), I am transmitting to your representatives in the General Assembly my proposed State budget for fiscal year 1998-1999.

I am proud to report to you that the state of the Commonwealth is good. More people are working in Pennsylvania than ever before. Since my Administration began in January 1995, some 230,000 additional jobs have been created. Our annual rate of job growth ranked 45th in the nation just three years ago — has leapfrogged all the way to 17th. We have re-established Pennsylvania as an emerging leader in high technology and advanced manufacturing, and we won't stop until we're No. 1.

We have cut taxes by a cumulative total of more than \$2 billion and reduced the cost of doing business in Pennsylvania by a



cumulative total of more than \$3 billion. We have increased the State's Rainy Day Fund — our savings account to avoid future tax increases — from \$66 million to over \$500 million. And our bond rating has been upgraded by two Wall Street rating agencies.

We have invested more money in our schools, and created new opportunities through the enactment of charter schools. And, through our Project Link to Learn, we are investing more than \$125 million in education technology to make computers as commonplace as chalkboards in our schools.

We have become a national leader in electric competition, producing lower electric bills for thousands of Pennsylvanians. And our land-recycling program is turning abandoned industrial sites into job-generating properties, and has been recognized as a national model.

Yes, the state of the Commonwealth is good indeed. But we cannot be content. In my view, Pennsylvania deserves the most jobs, the best schools, the safest streets. This budget seeks to take the next steps to achieve those goals.

For the second straight year, the budget seeks a personal income-tax cut for working families. This year's proposal will eliminate entirely the personal income tax for a family of four with an income of \$25,000 a year, saving them \$700 a year. To further help working families, we will invest significantly more money in children's health insurance and child care.

We will continue to cut employer taxes to create jobs, and we will take the next steps to further enhance Pennsylvania's status as a leader in high technology — because technology holds the greatest potential for high-paying, family-sustaining jobs. And because we know education is the key to good jobs for our young people, we will make record investments in public schools and public libraries, and then measure how our schools and students perform, through new, rigorous academic standards.

We will continue our crackdown on crime, while making new investments in crime prevention. And we will build on last year's Project for Community Building with another innovative communitydevelopment initiative — the Keystone Opportunity Zone.

This budget will take Pennsylvania to the doorstep of the 21st Century. We will enter the new millennium as a leader among states, and a competitor among nations.

Very truly yours, om Tom Ridae

Iom Ridge Governor

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## 1998-99 BUDGET IN BRIEF

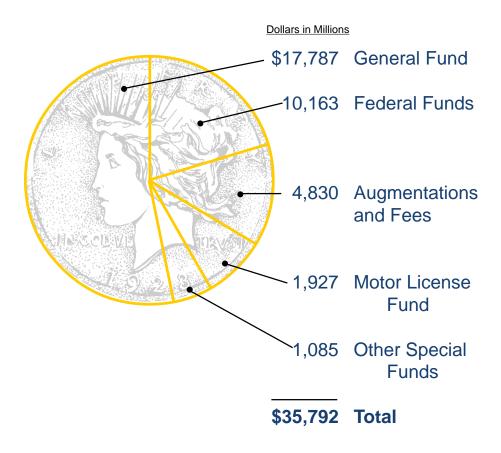
#### PENNSYLVANIA



# Commonwealth Budget

## 1998-99 Total Recommended Budget

## (All Funds)\*



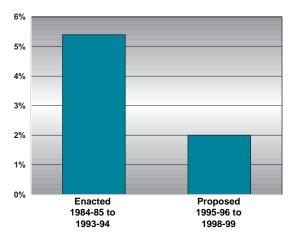
The budget submitted by the Governor to the General Assembly includes funds from the five sources shown here and totals \$35.8 billion.

<sup>\*</sup> Operating only; excludes capital.

## 1998-99 GOVERNOR'S RECOMMENDED BUDGET

Governor Ridge's 1998-99 Budget continues his four year record of tax cuts and fiscal discipline with responsible spending.

• The proposed 1998-99 General Fund Budget is \$17.8 billion, an increase of \$518 million or 3 percent. Governor Ridge's four budgets have proposed an average spending growth of 2.0 percent. The average growth in the enacted budgets during the previous ten-year period was 5.4 percent.



- Over \$128 million in tax reductions are proposed in 1998-99 to help working families and to stimulate job creation and retention.
- With the transfer at the end of 1998-99, the reserve balance in the Commonwealth's Rainy Day Fund will exceed \$500 million, more than sevenfold the balance in 1994-95.





## Helping Working Families and Creating Jobs Through Tax Cuts

The 1998-99 Budget recommends the following tax relief proposals for individuals and employers.

Millions

#### Personal Income Tax:

#### Capital Stock and Franchise Tax:

#### 

#### Corporate Net Income Tax:

**Extend Net Operating Loss Recovery Period** ...... -17.8 The period of time over which deductions for net operating losses may be taken is proposed to be increased from three (3) years to ten (10) years following the loss. The change is proposed to be phased-in starting with tax years beginning on and after January 1, 1998.

Job Creation Tax Credit	-5.0
The current \$15 million annual cap on credits is proposed	d to be
increased to \$20 million, effective July 1, 1998.	
	The current \$15 million annual cap on credits is proposed

•	Keystone Opportunity Zones	-5.0
	Twelve geographic areas in economically distressed urbar	1 and
	rural communities are proposed to be designated as tax	-free
	or virtually tax-free zones for a specific period of time.	

TOTAL PROPOSED TAX REDUCTIONS	\$	-128.1
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#### RETAINING AND CREATING JOBS

The goal of this program is to retain and create familysustaining jobs through tax cuts; provision of capital, technology, marketing and support services to employers; and provision of support and guidance to communities for their development and economic growth.

The 1998-99 Budget includes the following program changes and funding amounts in pursuit of this program's goal.

## STRENGTHENING THE COMMONWEALTH'S JOB CLIMATE

#### TAX CUTS FOR JOBS

- The Capital Stock and Franchise Tax rate will be reduced by one-half mill to 12.25 mills per dollar of capital stock value. The cut will lower the tax bill of approximately 50,000 businesses for what is the most uncompetitive state tax on business. Currently, Pennsylvania's capital stock and franchise tax rate is the highest in the nation. The tax is due even if a business has a loss, making this tax particularly burdensome to job creating firms.
- Net operating losses experienced by corporations in a tax year will, after a transition period, be able to be deducted from profits in up to ten (10) subsequent years for Corporate Net Income Tax purposes. The current maximum period for deducting net operating losses is three (3) years and is the most restrictive of any of the forty-six states that permit a net operating loss deduction. The current annual cap on net operating loss deductions of \$1 million is being retained. Expansion of the net operating loss particularly benefits start-up and high technology companies with long product development times.
- An expansion of the Job Creation Tax Credit will raise the annual amount available for such credits by \$5 million, to \$20 million. In 1996-97, its first year of availability, the credit was used by approximately 80 companies. Approximately 13,000 jobs will be created in Pennsylvania through the tax credits approved to date.

#### IMPROVING PENNSYLVANIA'S EFFORTS TO EXPAND JOBS

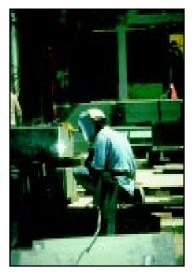
- \$39.7 million in General Fund monies to be transferred into the Ben Franklin / IRC Fund to assist in implementing Technology 21 recommendations.
- \$4 million to stimulate technology commercialization among Pennsylvania universities through development of networks. expanded internships and mentoring programs and to establish "Tech Communities" to provide interactive test beds for traditional and futuristic information technology products.



- \$2 million of Ben Franklin/Industrial Resource Center Funds will be directed towards the development of a Pre-Venture Seed Fund.
- \$12.5 million for the Small Business First Fund, including \$10 million to expand loan programs, and \$2.5 million to add the new category of Pollution Prevention Loans.
- \$1.5 million to expand Team PA's business calling program and establish an Entrepreneurial Support Network in each region for potential entrepreneurs.
- \$10 million over three years in State funds will leverage public and private funds to establish a \$50 - \$70 million Catalyst Stage Fund, monitored by Team PA to provide venture capital financing to companies ready for accelerated growth.
- \$5 million increase for expansion of the Infrastructure Development Program which offers grants and loans to those who prepare sites for business use and to enhance the Commonwealth's national image as a positive location for growth.
- \$1 million infusion from the General Fund to the Machinery and Equipment Loan Fund in order to provide additional low-interest machinery and equipment financing to Pennsylvania businesses, particularly for technologically advanced equipment.
- \$200,000 for child care planning activities for small businesses.

#### WORKFORCE DEVELOPMENT STRATEGY

- This budget provides \$74.5 million in total new funds to develop a system-wide approach to Pennsylvania's current workforce development system including:
  - ✓ \$500,000 to provide administrative support for the Human Resources Investment Council which will be the lead organization to coordinate job training programs.
  - ✓ \$7 million in new funds for a total of \$25 million, to redesign the Customized Job Training Program (CJT) targeted towards training efforts for industry-led skills consortiums, standard CJT programs and guaranteed training for new and expanding businesses. Programs will be targeted towards addressing lifelong learning opportunities and focused on the skills and needs of technology based businesses.
  - ✓ \$2 million to fund a Workforce Development Challenge Grant



program to encourage the development of partnerships between community colleges and businesses focusing on the current and future employment needs of key industries. Programs will focus on industry skill standards, internships and advanced instructional approaches related to the technology demands of the new economy.

- ✓ \$500,000 to expand the Innovative Learning and Workforce Development Grant Program which focuses on work based learning opportunities to address the fastest growing segment of the workforce related to occupations not requiring a fouryear degree.
- \$21.5 million in State funds and \$43 million in Federal funds to provide welfare recipients with job placement services, transitional employment and job retention and support services in order to retain long term employment opportunities.

#### INTERNATIONAL TRADE/EXPORT ASSISTANCE FOR BUSINESS

- A 50 percent increase to \$4.5 million for business marketing, to expand advertising in international publications which will have a positive impact on Pennsylvania exports.
- \$500,000 to expand Team PA Export Networks.



#### AIDING AND PROMOTING AGRIBUSINESS

- \$2.6 million increase, for a total of \$3.3 million, to improve planning and prevention of the discharge of agricultural nutrient pollutants.
- \$500,000 increase, for a total of \$3 million, for agricultural research to enhance research activities in plant and animal health, marketing technology, and nutrient management systems for the benefit of the agriculture and food industry.
- \$432,000 increase, for a total of \$1.1 million for Product Promotion, Education, and Exports to develop and expand domestic and international markets for Pennsylvania agricultural products.
- \$100,000 for enhanced food safety training for school cafeterias, day care centers, fair concessions and nonprofit organizations.



#### **REINFORCING OUR COMMITMENT TO TOURISM**

- \$2.8 million dedicated increase to encourage tourism. This funding will expand the existing regional marketing initiative and increase promotion efforts overseas.
- \$400,000 to develop a cultural events database as well as an arts technology infrastructure to promote tourism for cultural sites and attractions in Pennsylvania.



 \$200,000 increase for Tourist Promotion Assistance matching funds for local tourist promoting agencies giving them a total of \$8.7 million in State funds for marketing the cultural and historical assets of the Commonwealth.



## SUPPORTING THE COMMONWEALTH'S COMMUNITIES

#### **KEYSTONE OPPORTUNITY ZONES**

 \$5 million in tax cuts to promote job growth and development of twelve geographic areas in economically distressed urban and rural communities through designation as tax-free or virtually tax-free zones for a specific period of time.

#### COMMUNITIES OF OPPORTUNITY-REVITALIZING THE ECONOMIC BASE

- \$2.5 million for expansion of the Communities of Opportunities Program to revitalize the Commonwealth's towns and cities.
- \$2 million for the Main Street Program for communities attempting to strengthen their local economies by assisting central business districts.
- \$300,000 to prepare for the Year 2000 census.

#### **PROMOTING REGIONAL COOPERATION**

- \$300,000 to assist municipalities in developing creative approaches to shared municipal services delivery.
- \$200,000 for expansion of local governments in the area of planning and to encourage community and economic development and growth management planning.

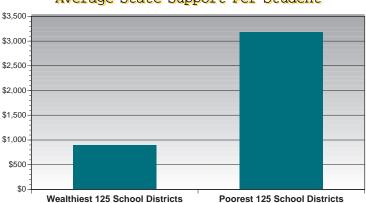


The goal of this program is to provide a system of learning experiences and opportunities which will permit all Pennsylvanians to achieve their potential.

The 1998-99 Budget recommends the following program changes and funding amounts in pursuit of this program's goal.

## **Basic Education**

- \$5.6 billion in State support is provided to the 501 local school districts.
- This budget increases the money available to Pennsylvania public schools by over \$305 million. It includes \$104 million in savings that will accrue to local school districts, intermediate units and vocational technical schools due to a reduction in the employer contribution rate for school employes' retirement.
- Of the total \$3.57 billion Basic Education Subsidy provided to school districts, 23 percent (\$837 million) goes to the poorest 125 school districts which have 15 percent of all public school students; and 13 percent (\$480.2 million) goes to the wealthiest 125 school districts which have 30 percent of all public school students. Commonwealth support on average is equal to \$3,176 per student for the poorest school districts and \$893 per student for the wealthiest school districts.



#### 1998-99 Basic Education Funding Average State Support Per Student

- \$120.7 million, or 3.5 percent, increase in Basic Education funding, targeted to instructional improvement. Of the increase provided to school districts, 30 percent (\$36.6 million) goes to the poorest 125 school districts; and 7 percent (\$8.8 million) goes to the wealthiest 125 school districts.
- \$49.8 million increase in the State's share of local education costs for Pupil Transportation, School Employes' Social Security and Authority Rentals and Sinking Fund requirements.
- \$21.8 million increase for Special Education. The funds will be used to increase reimbursement rates and increase the funding targeted to districts with high program costs and high local taxing efforts.
- \$13.4 million in funding for the landmark performance incentive program begun last year that rewards schools with additional funding if they significantly improve their academic achievements and efforts.
- \$3.1 million increase to strengthen the PA Assessment Test that is essential to implement new academic standards.
- \$3 million in new funding to provide a professional development program to over 35,000 teachers to ensure the successful integration of the enhanced PA Assessment Test and new academic standards.
- \$2.6 million in funding associated with Charter Schools to continue to provide communities with opportunities to create new, innovative and accountable public education choices for parents and children.
- \$2.1 million increase for Vocational Education, including \$500,000 in additional funding for incentive grants to enhance work-based learning opportunities.
- \$1 million for a new program to encourage local education agencies to consolidate administrative and possibly instructional functions.
- \$1 million total increase for safe schools and alternative schools programs.

## Commonwealth Appropriations in Direct Support of Local School Districts\*



(Dollar amounts in thousands)

	(Dollar amounts in thousands)			
	1996-97	1997-98	1998-99	
	Actual	Available	Budget	
			5	
Basic Education Funding	\$ 3,359,099	\$ 3,449,457	\$ 3,570,188	
Special Education	609,034	631,715	653,515	
Pupil Transportation	329,472	347,192	367,444	
School Employes' Social Security	314,750	328,100	343,800	
Authority Rentals and Sinking Fund	,	,		
Requirements	225,400	239,906	253,766	
Early Intervention	75,885	76,648	78,947	
Special Education - Approved Private	. 0,000	,	,	
Schools	54,075	56,375	58,066	
Vocational Education	39,919	44,626	46,688	
Tuition for Orphans and Children Placed	,	.,	,	
in Private Homes	33,367	35.045	37.889	
Nonpublic Pupil Transportation	38,215	38,272	37,735	
Technology Initiative	34,433	36,333	36,333	
PA Charter Schools for the Deaf and Blind	21,290	20,573	22,371	
School Food Services	16,878	16,961	16,723	
Performance Incentives	0	10,415	13,415	
Intermediate Units	5,500	5,500	5,693	
Alternative Schools	4,154	4,700	5,200	
Teen Pregnancy and Parenthood	1,397	1,423	1,500	
Education Mentoring	1,088	1,089	1,200	
Administrative/Instructional Consolidation .	0	0	1,000	
Safe Schools	500	500	1,000	
Homebound Instruction	574	574	574	
School-to-Work Opportunities	474	500	500	
Comprehensive Reading	300	300	300	
Education of Migrant Laborers' Children	222	278	248	
Payments in Lieu of Taxes	165	172	182	
Education of Indigent Children	103	103	110	
Instructional Support Teams	10,500	5,336	0	
School District Demonstration Projects	6,505	800	0	
TOTAL	\$5,183,299	\$5,352,893	\$5,554,387	

\* Includes appropriations which are distributed to school districts, intermediate units, area vocationaltechnical schools and special schools. These appropriations are included in the more expansive Basic Education Subcategory which is contained within the Department of Education presentation in the Governor's 1998-99 Recommended Budget.

In addition to the above funding, decreases in the employer contribution rate for school employes' retirement will save local education agencies approximately \$104 million in 1998-99. Over the three-year period 1996-97 through 1998-99 the cumulative savings will be approximately \$315 million.

## **Project Link to Learn**

- \$48.3 million is provided for the third year of the Link to Learn project, a three year \$132 million initiative to enhance the use of technology in Pennsylvania's schools including:
  - ✓ \$36.3 million in total funding to local school districts to implement regional action plans developed under this initiative. This three-year \$106 million initiative is providing for the development of the community-based Pennsylvania Education Network.
  - ✓ \$7 million in funding for higher education grants focused on innovative approaches to community-based networking for the implementation of the Pennsylvania Education Network. This is the third year of a \$21 million initiative.
  - ✓ \$5 million in new funding to include nonpublic schools in the Link to Learn initiative. This will expand and enhance the technological capabilities of nonpublic schools and enable them to connect to the networks that will form the Pennsylvania Education Network.

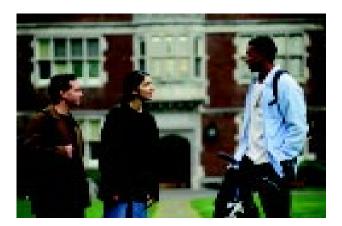


## **Higher Education**

• \$33.2 million, a 3.25 percent increase, for the State System of Higher Education and the four State related universities. The funding increases are as follows:

	<u>(in N</u>	<u>(lillions)</u>
State System of Higher Education	\$	13.43
State-Related Universities:		
Penn State University		9.43
University of Pittsburgh		4.98
Temple University		4.98
Lincoln University		0.35
Total	\$	33.17

- Community Colleges will receive \$5.1 million, a 3.25 percent increase, for continued operations plus \$2 million for a workforce development initiative to encourage the formation of partnerships with industry to improve the State's supply of skilled employes and meet employment needs.
- \$17.5 million increase for the Grants to Students program within the Higher Education Assistance Agency. This 7 percent increase will expand the number of full-time equivalent recipients by 1,710 to over 131,000.



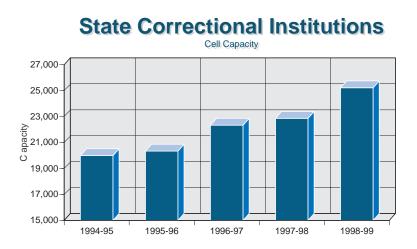
#### PROTECTION OF PERSONS AND PROPERTY

To protect lives and property from crime and natural and man-made disasters.

The 1998-99 Budget recommends the following program changes and funding amounts in pursuit of this program's goal.

#### Law Enforcement

• \$21 million to operate a new 1,096 bed State correctional institution in Delaware County.



• \$3.1 million to provide nearly 1,150 additional beds at State correctional institutions.

 \$11.9 million for continued improvements to the Commonwealth Law Enforcement Assistance Network including conversion to a system which will allow open access to records by criminal justice agencies throughout the Commonwealth. • \$5.8 million for the training of 244 State Police cadets and their service as troopers during 1998-99.



- \$2.5 million to help municipalities with the purchase of equipment to test those suspected of driving under the influence of alcohol.
- \$1.7 million for security enhancement at State correctional institutions including additional correctional officers.
- \$750,000 to expand Operation Triggerlock a joint effort including the State Police, local and Federal law enforcement agencies to suppress violent crime in urban neighborhoods.
- \$650,000 to expand the number of offenders supervised with electronic monitoring equipment.
- \$287,000 to provide an additional housing unit for young adult offenders.
- \$111,000 in State funds for a residential substance abuse treatment aftercare program.
- \$90,000 increase for additional investigations and assessments by the Sexual Offenders Assessment Board.

## **Crime Prevention**

- \$5 million to provide for school-based, intensive supervision and aftercare services for juvenile offenders.
- \$2 million to expand the current risk focused prevention programs targeted towards juveniles.
- \$550,000 to support a multi-agency effort to improve community and law enforcement relations.
- \$500,000 to expand the Drug Abuse Resistance Education Program into junior high schools.

## **Other Protection/Enforcement**

- \$7.5 million total transfer from the Hazardous Sites Cleanup Fund to the Small Business First Fund for pollution prevention and other loans to small businesses.
- \$4.5 million in Federal funds to provide assistance to public water systems to conduct quality assessments and develop source protection efforts.
- \$2 million for Nutrient Management Program loans and grants.
- \$2 million for the continued cleanup of scrap tires.
- \$1 million for local watershed improvements and water quality assessments.

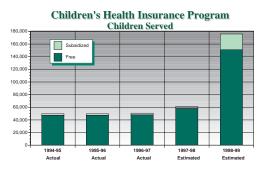
#### HEALTH AND HUMAN SERVICES

The goals of this program are to ensure that citizens of the Commonwealth have access to a comprehensive quality medical care system; to help people attain self-sufficiency through employment, training, child care and cash assistance; to provide veterans' assistance; and, to provide a system of services that maximize the capacity of individuals and families to adjust to society.

The 1998-99 Budget recommends the following program changes and funding amounts in pursuit of this program's goal.

#### **Children's Health Insurance Program**

 \$15 million in new State funds for Children's Health Insurance will increase total State funds to \$48 million; a 45 percent increase, and will be matched by \$80.3 million in Federal funds for a total of \$128.8 million and serving 122,000 additional children.

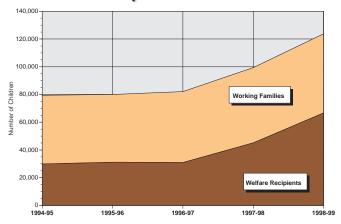


 \$12.9 million increase in State funds and \$14.8 million in Federal funds to serve 18,274 additional children who are projected to enroll in the Medical Assistance Program as a result of the outreach for the expanded Children's Health Insurance Program (CHIP).

## **Helping People Help Themselves**

- \$13.7 million increase in Federal Temporary Assistance for Needy Families (TANF) funds for job support services by increasing transportation and clothing allowances for TANF recipients.
- \$14.9 million total (\$6.7 million in State funds) to implement the Electronic Benefits Transfer Program Statewide.

 \$50.9 million increase for child care services, enabled by a transfer of Federal funds, aimed primarily at helping families move from welfare to work. Also included are funds for special initiatives for early childhood care and quality improvements in the child care system.



**Day Care Enrollments** 

- \$4.7 million increase in Federal funds for an increase in the reimbursement rate ceilings for subsidized child care providers.
- \$3.7 million in total State funds for Federally required enhancements to the Pennsylvania Child Support Enforcement System (PACSES) that will produce increased support payments through interstate tracking of absent parents.
- \$2.4 million (\$628,000 in State funds) to identify and provide drug and alcohol case management services to insure successful employment for welfare recipients with substance abuse problems.
- \$1 million in Federal Temporary Assistance for Needy Families (TANF) funds to expand rural transportation demonstration projects.

## **Medical Assistance**

 \$2.8 billion total State funds to maintain comprehensive medical coverage for 1.48 million children, pregnant women, older Pennsylvanians and people with disabilities meeting current income eligibility guidelines. Included also are General Assistance recipients who work at least 100 hours per month.

- \$40.6 million State funds increase to assure access to high-quality, primary medical care through expansion of Medical Assistance mandatory managed care to the ten counties in the southwestern part of the State.
- \$49.2 million for premium increases for managed care organizations under the HealthChoices Southeast Program.
- \$3.5 million in State Funds to increase selected Medical Assistance fees including immunization administration and environmental lead screening for children and dental fees for both children and adults.
- \$495,000 to add a new classification of HIV/AIDS drugs to the AIDS Special Pharmaceutical Benefits program.

## **Mental Health and Mental Retardation**

- \$9.8 million increase to provide community placements for 300 persons currently residing in State mental retardation centers and 538 persons on county waiting lists.
- \$4.6 million increase to provide an additional 150 community placements for State mental hospital residents through the expansion of the Community Hospital Integration Projects Program.

## **Health and Human Services**

- \$50.2 million increase in total funds to continue the County Child Welfare program.
- \$13.7 million in total for grants to local agencies for purchasing food for the needy.
- \$4 million for a new program to enhance food assistance for those in need including legal immigrants.
- \$1 million increase for additional services through Community-Based Family Centers.
- \$781,000 increase in State funds to provide domestic violence services to an additional 2,877 individuals.

- \$334,000 increase in State funds to provide rape crisis services to an additional 674 individuals.
- \$194,000 increase to provide a summer pilot program to enhance the employability of older youth upon release from the youth development centers system.
- \$150,000 to expand the women's health campaign.

## Helping Pennsylvanians with Disabilities

- \$7.5 million increase in total funds to expand attendant care services to 681 persons.
- \$2 million for vocational rehabilitation services for persons not eligible to receive services through the Federal program. The existing program includes \$136 million in total funds.
- \$1.5 million to improve access to State parks for persons with disabilities.
- \$1 million to establish the Independence Capital Access Network Program to provide grants to businesses to support the purchase of specialized or adaptive equipment for employees with disabilities.
- \$705,000 to purchase assistive technology devices and durable medical equipment for persons residing in State Mental Retardation Centers.
- \$100,000 to establish an Assistive Technology Loan Guarantee Program to enable financial institutions to provide favorable financing conditions for persons with disabilities purchasing assistive technology devices.
- \$100,000 to establish a recreation information and referral network for persons with disabilities.
- \$70,000 to expand the Statewide Assistive Technology Lending Library.

## Services to Older Pennsylvanians

- \$148 million from the General Fund and Lottery Fund to maintain transportation programs that will provide almost 51.6 million free and 7 million shared rides.
- \$23 million increase to continue expanding pharmaceutical assistance to 287,390 older Pennsylvanians.
- \$6.7 million increase in State funds to continue the PENNCARE program for Older Pennsylvanians.
- \$4 million to continue improvements to community senior centers.
- \$3.9 million increase in funds to expand the availability of Medical Assistance community-based alternatives to nursing home care for 1,400 older Pennsylvanians Statewide.
- \$1.1 million to continue placing residents at the 236 bed health care facility for military veterans in southwestern Pennsylvania.



#### TRANSPORTATION

To provide an intermodal system which meets the needs of citizens, commerce and industry for the fast, efficient and safe movement of individuals and cargo within the Commonwealth, and to link them with national and international systems.

The 1998-99 Budget recommends the following program changes and funding amounts in pursuit of this program's goal.

#### **Transportation Administration**

• \$35 million for advanced maintenance technologies and more efficient transportation systems.

#### **State Highway and Bridge Maintenance**

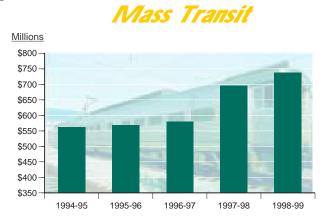
• \$1.042 billion, for the maintenance of the Commonwealth's bridges and highways.



• \$260,000 to expand the operating hours of all Commonwealth Welcome Centers.

## **Mass Transportation**

• \$737 million for operating and capital assistance to mass transit agencies.



## **Intercity Rail and Bus Transportation**

- \$8 million for rail freight assistance.
- \$1.9 million to subsidize intercity rail and bus transportation.

## **State Highway and Bridge Construction**

• \$542 million for new construction and major repairs of highways and bridges, a \$40 million (8%) increase over the current year.





## Air Transportation

• \$6.8 million to improve public airports.



### **Local Road Maintenance and Construction Payments**

• \$281 million to municipal governments for local road maintenance and construction.



## Safety Administration and Licensing

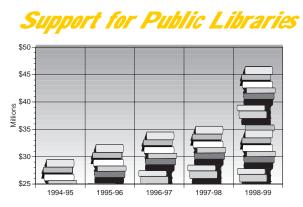
• \$1.4 million for an enhanced titling and registration system.

#### RECREATION AND CULTURAL ENRICHMENT

To provide sufficient opportunities for individual and group recreation and cultural growth.

The 1998-99 Budget recommends the following program changes and funding amounts in pursuit of this program's goal.

 \$11.2 million increase to support the State Library and local public libraries, including \$7 million in funding to provide new technology and technological enhancements in local public libraries and \$3.1 million to enhance the Library Access Program.



Total support for public libraries has increased by \$17.1 million from \$29.4 million in 1994-95 to \$46.5 million in 1998-99, an increase of 58 percent.

- \$23 million from timber sales to maintain and improve the Commonwealth's State forests.
- \$12 million from user fees to maintain and improve the Commonwealth's State parks.
- \$1 million to electrify selected campsites at Commonwealth's State parks.



- \$3 million to begin converting public television broadcasting from analog to digital signals.
- \$918,000 increase in the Grants to the Arts Program.



- \$460,000 in fire and security system upgrades for the Statemaintained museums.
- \$381,000 for information technology improvements for the Historical and Museum Commission.

#### DIRECTION AND SUPPORTIVE SERVICES

The goal of this Commonwealth program is to provide an effective administrative support system through which the goals and objectives of the Commonwealth programs can be attained.

The 1998-99 Budget recommends the following program changes and funding amounts in pursuit of this program's goal.

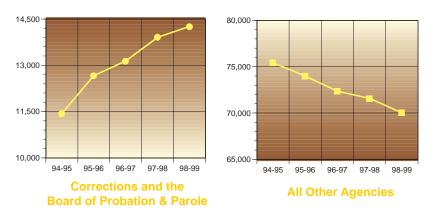


- \$22.9 million for enterprise-wide information technology projects and development of solutions to the Year 2000 problem with computers.
- \$9.1 million to continue development of the Justice Network.
- \$3.5 million to make the tax system computer applications Year 2000 compliant.
- \$760,000 for a procurement system in the Department of General Services which will improve services to vendors and customer agencies.
- \$680,000 to automate Labor and Industry's field inspection process and improve compliance with public health, safety and labor laws.
- \$226,000 to reduce deceptive, fraudulent, or misleading activities by charitable organizations.

## **Personnel Complement**

This budget proposes a net reduction in total salaried complement even after including additional positions necessary for the State correctional system and the Board of Probation and Parole.

	1996-97 Actual	1997-98 Available	1998-99 Budget	Difference
Corrections and Board of Probation & Parole All Other Agencies	13,139 72,361	13,907 71,569	14,255 70,030	348 -1,539
Total	85,500	85,476	84,285	-1,191



## **Authorized Salaried Complement**

This budget proposes a net reduction of over 1,000 positions in the total salaried complement even after providing additional positions necessary for the State correctional institutions and the Board of Probation & Parole.

## SALARIED COMPLEMENT BY AGENCY

#### Full-Time Equivalent (FTE)

The following is a summary, by department, of the 1996-97 actual, 1997-98 available and 1998-99 recommended salaried complement levels on a full-time equivalent (FTE) basis.

Department	1996-97 Actual	1997-98 Available	1998-99 Budget	Difference Budget vs. Available
Governor's Office	91	91	91	
Executive Offices	2,224	2,256	2,263	7
Lieutenant Govemor's Office	17	16	16	
Aging	105	105	107	2
Agriculture	626	626	630	4
Banking	120	118	120	2
Civil Service Commission	181	181	181	
Community and Economic Development .	306	311	323	12
Conservation and Natural Resources	1,304	1,305	1,311	6
Corrections	12,239	12,999	13,340	341
Education	1,096	1,089	1,090	1
Emergency Management Agency	129	129	136	7
Environmental Hearing Board	22	22	22	
Environmental Protection	3,169	3,098	3,118	20
Fish & Boat Commission	438	440	440	
Game Commission	731	731	731	
General Services	1,316	1,310	1,321	11
Health	1,395	1,346	1,338	-8
Historical and Museum Commission	322	330	333	3
Infrastructure Investment Authority	22	22	23	1
Insurance	294	288	293	5
Labor and Industry	6,317	6,317	6,302	–15
Liquor Control Board	2,969	2,969	2,969	110
Military and Veterans Affairs	1,813	1,950	2,060	110
Milk Marketing Board	36	36	36	
Municipal Employes' Retirement	22	22	22	7
Probation and Parole Board	900	908	915	7
Public Television Network	20	20 547	20 538	0
Public Utility Commission	560	• • • •		-9 4 707
Public Welfare	25,625	24,809	23,072	-1,737
Revenue School Employes' Retirement System	2,317 289	2,276 289	2,279 289	3
Scruoi Employes Retirement System	209	209 72	209 74	2
State	385	387	403	∠ 16
State Employes' Retirement System	385 190	190	403 190	10
State Police	5.412	5,501	5.519	18
Tax Equalization Board	22	22	22	10
Transportation	12,405	12,348	12,348	
	12,400	12,340	12,340	
TOTAL ALL DEPARTMENTS	85,500	85,476	84,285	-1,191



The Lieutenant Governor is leading the Privatize, Retain, Innovate, Modify and Eliminate (PRIME) process which is implementing the recommendations from the Improve Management Performance and Cost Control Task Force Commission study of 1995.

To date, 180 PRIME initiatives have been completed for a dollar savings of over \$220 million. Over 360 recommendations are currently underway.

Examples of work implemented include the following:

- Cross matching prison inmates with active welfare rolls to reduce welfare costs
- Developing new economic development tools to allow Pennsylvania to compete with other states
- Streamlining the procurement process to enable agencies to procure goods and services at lower prices
- Reforming Workers Compensation to enable Pennsylvania to compete with other states to retain and create jobs

## 1998-99 BUDGET IN BRIEF

#### PENNSYLVANIA



# GENERAL FUND



	Millions			
	1	1997-98		1998-99
Beginning Balance	\$	403	\$	281
Receipts		17,077		17,645
Tax Reductions				-128
Funds Available	\$	17,480	\$	17,798
Appropriated	_	-17,269	-	-17,787
Less Lapses		120		
Closing Balance	\$	331	\$	11
Less Transfer to Rainy Day Fund		-50		-2
Ending Fund	\$	281	\$	9

The Governor has proposed a General Fund Budget for 1998-99 that strengthens public education, emphasizes and encourages job creation and business development, and promotes personal self-sufficiency.

Revenue Projections

# **Revenues Compared to Estimate**





- Estimated 1997-98 revenues have been raised \$231.1 million due to substantial upward revisions to personal income and inheritance revenues and downward revisions to sales and use and insurance premiums taxes.
- The personal income tax has provided almost all of the revenue surplus to date. The experience of other states is similar.
- Through December 1997, 1997-98 fiscal year revenues have increased 2.8% over the same period in the prior fiscal year.
- Revised estimates for 1997-98 project a 2.1% increase in General Fund revenues.
- For fiscal year 1997-98, revenues, excluding proposed tax changes, are projected to increase by 2.9%.

### ECONOMIC OUTLOOK

### **Real Gross Domestic Product**

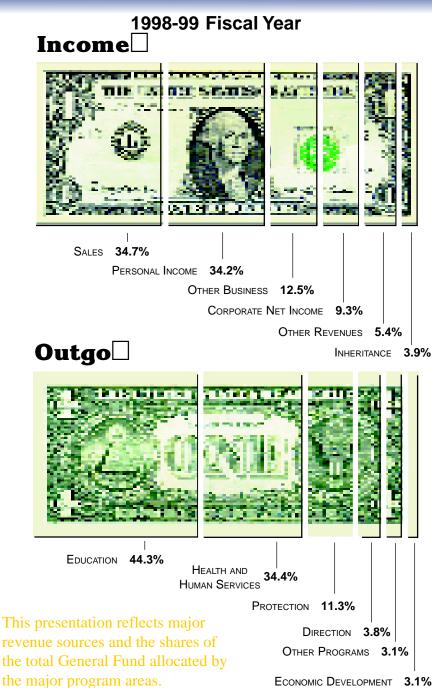
**Growth Rate** 



- Strong growth experienced in 1997 was unanticipated and is unlikely to continue. The peak growth was reached during the first quarter and growth in subsequent quarters has been lower.
- The currency and banking problems faced by the East Asian countries are affecting U.S. growth rates, but effects are expected to be modest.
- Corporate profits are being affected by slower sales growth, tight labor markets and increased price competition from imports.
- Consumers are becoming more cautious in their purchases.
- Because of Pennsylvania's improved competitive position, the Commonwealth should experience economic growth rates close to the national average.

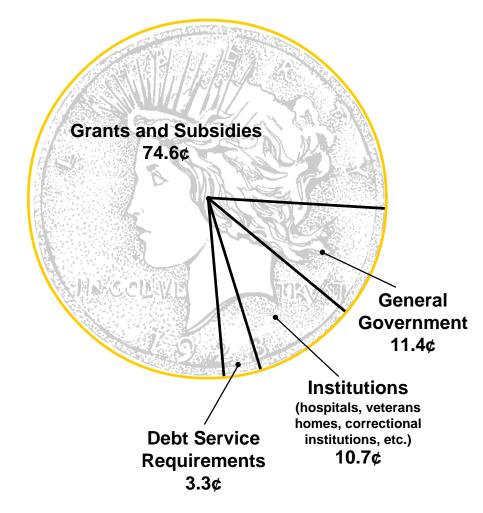


	1997-98 Estimated housands)
Education Pupil Transportation Education of Migrant Laborers Children	\$ 2,444 56
Education Total	\$ 2,500
Environmental Protection Steamgauging	\$ 580
General Services Capital Project Leasing	\$ 393
Labor and Industry General Government Operations	\$ 320
Public Welfare   Mental Health Services   Cash Grants   Medical Assistance - Outpatient   AIDS Special Pharmaceutical Services   Medical Assistance - Inpatient   Medical Assistance - Capitation   Long-Term Care Facilities	\$ 5,000 - 30,283 78,646 2,417 96,810 - 12,320 - 44,023
Public Welfare Total	\$ 96,247
State Publishing Constitutional Amendments (EA)	\$ 600
TOTAL	\$ 100,640



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# Use of the General Fund Dollar



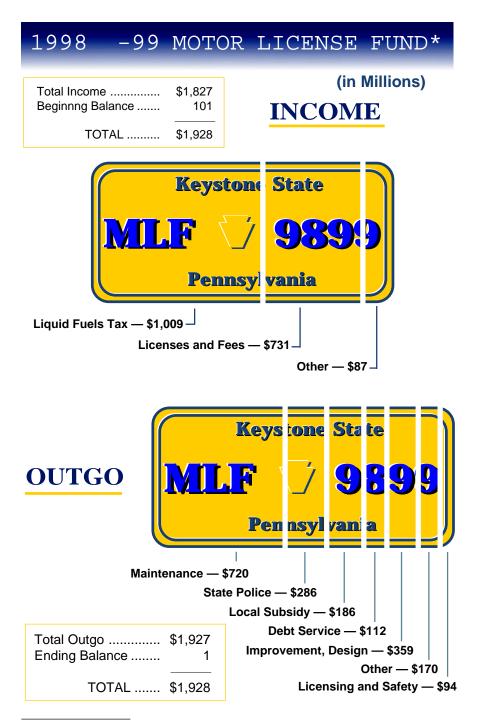
Nearly three quarters of each 1998-99 General Fund dollar is returned to individuals, governments, institutions, school districts, etc. in the form of grants and subsidies.

## MOTOR LICENSE FUND



	Millions				
	1997-98			1998-99	
Beginning Balance	\$	114	\$	101	
Receipts		1,821		1,827	
Funds Available	\$	1,935	\$	1,928	
Appropriated		-1,873		-1,927	
Lapses		39			
Ending Balance	\$	101	\$	1	

- Continues highway and bridge maintenance program.
- Provides for aggressive program of highway and road construction important for economic development.
- Provides for continued reconstruction of the Commonwealth's interstate system.



<sup>\*</sup> Excludes restricted accounts. Total highway maintenance is \$1,042 billion: \$720 million Motor License Fund and \$322 million restricted accounts.

## LOTTERY FUND

Financial Statement

	 Millions		
	1997-98		1998-99
Beginning Balance	\$ 57	\$	37
Receipts	 1,061		1,114
Funds Available	\$ 1,118	\$	1,151
Appropriated	-1,111		-1,120
Lapses	30		
Ending Balance	\$ 37	\$	31

- The Lottery Fund has reached a state of maturity where significant sales growth will be difficult to achieve.
- Provides pharmaceutical cost assistance to qualified older Pennsylvanians.
- Provides in-home and community-based services to qualified older Pennsylvanians.
- Provides free and shared ride transportation for older Pennsylvanians.

# CAPITAL BUDGET

From Bond Funds		98-99 llions			
Corrections	\$	30			
Conservation and Natural Resources		4			
Education		7			
Environmental Protection		5			
Public Welfare		7			
Transportation		6			
All Others		7			
Subtotal Bond Funds	\$	66			
From Current Revenues and Federal Projects					
Conservation and Natural Resources	\$	8			
Military and Veterans Affairs		37			
Transportation		522			
All Others		1			
Subtotal Current Revenues	\$	568			
TOTAL CAPITAL	\$	634			

- Provides for security and infrastructure improvements at the State correctional institutions.
- Provides for improvements at the State parks, higher education institutions and at the State mental hospitals and State mental retardation centers.
- Provides for additional flood protection projects.
- Provides for the replacement of highway maintenance facilities.
- Provides for Federally funded military construction projects, primarily at Fort Indiantown Gap.
- Provides authorization for major highway rehabilitation projects.

### 1998-99 BUDGET IN BRIEF

#### PENNSYLVANIA



# **BUDGET PROCESS**

### THE BUDGET PROCESS



The Governor's Budget is developed with a focus on the results of government programs and provides information about program goals, objectives, accomplishments and effects.

The Governor's Budget is a statement of the Commonwealth's program plan, the resources necessary to support that plan, a description of how resources are to be used, and an assessment of the effects of programs on people and the environment. This information is presented so that the levels of expenditure are associated with levels of government services and, ultimately, with the resulting effects on important public policy issues and concerns faced by the Commonwealth.

#### PHASES OF THE BUDGET PROCESS

The State budget process can be divided into four stages: gubernatorial preparation and submission to the General Assembly; approval (involving the executive and legislative branches); execution; and program performance evaluation and financial audit.

#### PREPARATION

The preparation stage of the budget process begins nearly twelve months prior to the start of that fiscal year. The first step of the preparation stage is the distribution of the Budget Instructions and Program Policy Guidelines by the Governor. The Program Policy Guidelines define major policy issues, spell out priorities and provide policy direction to the agencies for budget preparation.

Agency budget requests are submitted to the Office of the Budget beginning in mid-October but not later than November 1. Agencies prepare and submit their requests using computerized systems. The Agency Program Plan, the programmatic presentation of agency budget requests, and the appropriation level information are prepared and submitted in the format and manner specified in Budget Instructions issued annually by the Office of the Budget.

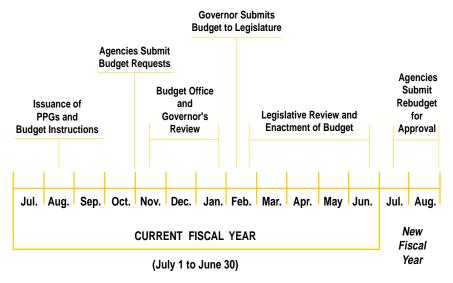
During December, the Governor meets with Legislative leaders to apprise them of anticipated spending and revenue levels and to discuss major fiscal issues expected to be addressed in the upcoming budget.

The Secretary of the Budget and his staff review agency budget requests for accuracy and for adherence to the Governor's policy guidelines. The Agency Program Plan and the appropriation templates are used by the Office of the Budget to analyze the agency requests and prepare funding recommendations for the Secretary of the Budget and the Governor. Total agency requests must be brought into balance with total funds estimated to be available from existing sources and any new revenue sources that are recommended. The Secretary of the Budget makes recommendations to the Governor on the expenditure proposals contained in each agency budget request and, in conjunction with the Secretary of Revenue, provides revenue estimates. The Governor reviews these recommendations and makes final budget decisions. The Governor's Executive Budget document is then completed and submitted to a joint session of the General Assembly by the Governor through his budget address.

#### **APPROVAL**

Shortly after receiving the Governor's budget request, the Appropriations Committees of the House and Senate hold public hearings to review individual agency requests for funds. The appropriations hearings provide the legislators with an opportunity to review the specific programmatic, financial and policy aspects of each agency's programs. The legislators make their decisions on the budget which are reflected in the General Appropriation Bill and individual appropriation bills. The General Appropriation Bill contains appropriations for the executive, legislative and judicial departments, public schools and for public debt. All other appropriations are made individually by separate special bills.





Appropriations made to institutions not under the absolute control of the Commonwealth are considered nonpreferred appropriations and require a twothirds vote of each House of the General Assembly for passage. The passage of the General Appropriation Bill and other appropriation bills by the General Assembly and the passage of any revenue measures which may be required to ensure a balanced budget constitute the legislative approval phase of the budget process.

At the time that the General Appropriation Bill and other appropriation bills are presented to the Governor for approval, the official revenue estimates for the budget year are established by the Governor. If the appropriations passed by the Legislature exceed the revenue estimates plus any available surplus, the Governor has the authority and duty either to veto entire appropriation bills or to reduce the amount of appropriations in order to produce a budget that is in balance with total resources available. The Governor also has the power to reduce or item veto any appropriation he thinks excessive or unnecessary even if the total appropriations passed by the legislators do not exceed estimated resources available. A Governor's item veto may be overridden by a two-thirds vote of each House of the General Assembly.

The signing of the appropriations bills and any revenue bills by the Governor is the last step in the approval stage of the budget process.

On occasion, additional appropriations are made subsequent to the passage of the General Appropriation Act. These additional appropriations are made for a purpose for which either no appropriation was originally made, or in those circumstances where the General Assembly deems it desirable that an original appropriation be increased in the current fiscal year period. These appropriations are made in supplemental appropriation bills which are passed in the same manner as regular appropriation bills.

#### **EXECUTION**

The Office of the Budget has the authority to request and approve agency spending plans, commonly referred to as rebudgets. The rebudgets are based primarily on the enacted appropriations. The Office of the Budget uses the Integrated Central System to electronically enter allocation amounts into the accounting system based upon the approved rebudget. Program managers and administrators are responsible for operating their programs within the resources that are available and for producing the results cited in the budget.

#### AUDIT

The last stage of the budget cycle, which occurs after the close of the fiscal year, encompasses audit and review of program and financial performance. The Office of the Budget informally reviews program and financial performance and performs formal evaluations of selected programs. In addition, the Auditor General performs a financial post audit.

### THE CAPITAL BUDGET PROCESS

The capital budget process in Pennsylvania is similar to the process for operating budgets. It has a preparation and submission to the General Assembly phase, an approval phase involving both the executive and legislative branches, and an execution phase.

The preparation phase follows the operating budget preparation cycle for a fiscal year beginning July 1. When agencies submit the budget requests to the Secretary of the Budget beginning in mid-October through November 1, a capital budget request itemizing the projects the agencies want to undertake is also submitted. The requests are reviewed and recommendations developed based on the Governor's financial parameters and policies.

Final decisions on the capital budget are made by the Governor at the same time as those for the operating budget. The Governor's final recommendations are contained in a separate Capital Budget section in the Governor's Executive Budget document which is submitted to the General Assembly.

The recommendations in the budget document along with any additions or deletions made by the General Assembly are contained in a separate bill usually known as the Capital Budget Project Itemization Act. This bill, along with the Capital Budget Act which contains the maximum debt limitations for the next fiscal year beginning July 1, must be passed by both Houses of the General Assembly and presented to the Governor for signature. The Governor reviews the projects contained in the Project Itemization Act taking into consideration his priorities, the importance of the project and the impact on operating budgets. The Governor may sign the bill as is or item veto parts or all of the amounts contained in the bill. Any item veto may be overridden by a two-thirds vote of each House of the General Assembly.

After projects have been approved in an enacted Project Itemization Act, in order for a project to be activated, the Department of General Services must request that it be implemented. All requests for project activation are reviewed by the Office of the Budget for priority classifications and consistency with the Governor's priorities and policies. Projects approved by the Office of the Budget are scheduled for release-first for design and when design is complete, then for construction. These releases are made in accordance with certain fiscal guidelines in order to keep the entire capital budget at affordable levels each year.

### TERMS USED IN THE BUDGET PROCESS

Appropriation: Legislation requiring the Governor's approval authorizing an agency, department, board, commission, or institution to spend a specified amount of money for a stated purpose or purposes during a particular period of time, usually one fiscal year.

Augmentation: Monies such as institutional billings or fees which are credited to a specific appropriation of State revenues. An augmentation can usually be spent for those purposes authorized for the appropriation which it augments. Although augmentations usually are appropriated in general terms with no specific dollar limits, Federal aid monies must be appropriated specifically.

**Balanced Budget:** A budget in which proposed expenditures equal actual and estimated revenues and surplus. The Pennsylvania Constitution requires the Governor to submit a balanced budget and prohibits the General Assembly from appropriating monies in excess of actual and estimated revenues and surplus.

**Budget:** A statement of the State's program plan, the resources necessary to support that plan, a description of how and for what purposes the resources are to be used, and a projection of the effects of the programs on people and the environment.

**Capital Budget:** The capital budget is that portion of the State Budget that deals with projects for the construction, renovation, improvement, acquisition and original furniture and equipment of any building, structure, facility, land or land rights. Projects must have an estimated useful life in excess of five years and an estimated cost in excess of \$100,000. Most of the capital budget projects in the past have been paid from monies raised by the sale of bonds.

**Character of Expenditure:** A classification of appropriations according to their general purpose: general government, institutional, grants and subsidies, capital improvements, and debt service.

Deficit: A fiscal condition which may occur at the end of a fiscal year, whereby expenditures for a fiscal year exceed the actual cash intake of revenues during the same period plus the prior year surplus. The deficit must be paid from the next year's revenues.

Encumbrance: That portion of an appropriation which represents an expenditure pursuant to a contract, a purchase order, or a known demonstrable bill but where an actual disbursement has not been made. In accrual accounting it is treated as a debit against the appropriation in the same manner as a disbursement of cash.

**Executive Authorization:** An authorization made in the name of the Governor to spend money from funds which had been previously appropriated through blanket action of the General Assembly. Usually this term is used in connection with the Special Funds. An example of this would be in the case of Tax Anticipation Notes interest and Sales Tax refunds.

**Expenditure:** As contrasted with disbursement, an accounting entry which is both the payment of cash and/or any encumbrance, as in accrual accounting.

**Fiscal Year:** A twelve month period beginning July 1 and ending June 30 of the following calendar year which is used as the State's accounting and appropriation period. Definition of years:

Actual Year – Includes all expenditures and encumbrances chargeable to that fiscal year as of June 30 of the previous year plus any supplementals enacted after June 30. In the case of continuing appropriations, the actual figure will also include any available balances. For non-appropriated and non-executively authorized restricted receipts and restricted revenues, it reflects expenditures only.

Available (Current) Year – State funds include amounts appropriated to date and supplemental appropriations recommended in this Budget. In the case of Federal funds, the best estimate currently available. For non-appropriated and non-executively authorized restricted receipts and restricted revenues, the best estimate of expenditures currently available is used.

*Budget Year* – Reflects the amounts being recommended by the Governor in this document for the next fiscal year.

*Planning Years 1, 2, 3 and 4* – Reflects only the cost of the budget year projected into the future and the implementation of legislatively mandated increases which may be effective in a future year.

General Appropriation Bill: A single piece of legislation containing numerous individual appropriations. The General Appropriation Bill contains only appropriations for the executive, legislative and judicial departments of the Commonwealth, for the public debt and for public schools. All other appropriations are made by separate bills each concerning one subject.

**General Fund:** The fund into which the general (non-earmarked) revenues of the State are deposited and from which monies are appropriated to pay the general expenses of the State.

**Item Veto:** The Pennsylvania Constitution empowers the Governor to disapprove part or all of any item or items of any bill making appropriations of money. The part or parts of the bill approved become law and the item or items disapproved become void. This power is known as the item veto.

Lapse: The return of unencumbered or unexpended moneys from an appropriation or executive authorization to the fund from which the money originally came. Most appropriations are for one fiscal year and any unencumbered and unexpended monies usually lapse automatically at the end of that fiscal year.

Mandated Expenditures: Expenditures that are authorized and required by legislation, other than appropriation acts, or required by the Constitution. Such expenditures include payment of public debt.

**Nonpreferred Appropriations:** An appropriation to any charitable or educational institution not under the absolute control of the Commonwealth which requires the affirmative vote of two-thirds of the members elected to each House of the General Assembly.

**Objective:** A statement of program purposes in terms of desired accomplishments measured by impact indicators. Ideally accomplishments are intended effect (impact) upon individuals, the environment and upon institutions. The intended effect should be quantifiable and achievable within a specific time and stated resources, and contribute toward pursuing the goals of the Commonwealth. Objectives are found at the program subcategory level.

Official Revenue Estimate: The estimate of revenues for the coming fiscal year determined by the Governor at the time he signs the General Appropriation Act. It is this revenue estimate which is used to determine whether appropriations are in balance with revenues.

**Operating Budget:** The operating budget is that portion of the State Budget which deals with the general day to day activities and expenses of State Government, paid out of revenues derived from taxes, fees for licenses and permits, etc.

**Preferred Appropriation:** An appropriation for the ordinary expenses of State Government which only requires the approval of a majority of the Senators and Representatives elected to the General Assembly.

**Program Measure:** A general term applied to any of the substantive measures found in the agency programs. Included are impacts, outputs and need and/or demand estimators.

**Program Revision Request (PRR):** A PRR is submitted to support new programs or major changes in existing programs. The PRR reflects the guidance provided by the Governor's Annual Program Policy Guidelines (PPGs), results obtained from special analytic studies, and needs or demands considered relevant by the Governor.

**Restricted Receipts:** Monies which are received by a State fund (usually the General Fund) from a source outside of the State which may be used only for a specific purpose. The funds are held in a trust capacity for a period of time and then are disbursed to authorized recipients including other State agencies. Restricted Receipts do not augment an appropriation. Usually the State makes no other appropriation for the purpose specified for the restricted receipt.

**Restricted Revenue:** Monies which, when received, are designated either by law or by administrative decision for specific purposes. The revenues are deposited in the General Fund or in certain special funds. Restricted revenue accounts continue from one year to the next and finance a regular operation of State Government. Disbursements from restricted revenue accounts must be accounted for as expenses of State Government.

**Revenue:** Monies received from taxes, fees, fines, Federal grants, bond sales and other sources deposited in the State Treasury and available as a source of funds to State Government.

**Special Fund:** A fund in which revenues raised from special sources named by law are deposited (earmarked revenue). Such revenues can be spent only for purposes prescribed by law and for which the revenues were collected. Examples: Motor License Fund, Game Fund and Boat Fund.

**Surplus:** A fiscal condition which may occur at the end of a fiscal year, whereby expenditures are less than the actual intake of revenues during the same period. The surplus funds become available for appropriation for the following year.